

CRUISE YACHT UPPER HOLDCO LTD

Investors' Call – Q3 2025 Quarterly Results

Dear Investors,

We are pleased to share the dial-in details for the upcoming Investors' Call of the Ritz-Carlton Yacht Collection (Cruise Yacht Upper Holdco Ltd).

Date: Tuesday, December 16, 2025

Time: 08:00 AM Eastern Time (ET) / 01:00 PM British Summer Time (BST) / 02:00 PM Central European Time (CET)

The access link to join the call is provided below:

[Cruise Yacht Upper Holdco Ltd – Q3 2025 Quarterly Results](#)

Participants are encouraged to direct any questions in advance to investorrelations@ritz-carltonyachtcollection.com, thereby allowing us to adapt our commentary and incorporate answers to your questions into our speech.

We thank you for your attention and look forward to your participation.

Yours sincerely,

The Ritz-Carlton Yacht Collection



COMPANY REGISTRATION NUMBER: C 79710



**THE RITZ - CARLTON
YACHT COLLECTION**